COVID-19 Pandemic-related changes to faculty working conditions

Letter of Understanding Between the Faculty Association of the University of St. Thomas and St. Thomas University ("The Parties")

Initial Date of Issue: Date of Revision: November 2, 2020 August 19, 2021

Background

The St. Thomas University community has been operating under exceptional and unprecedented circumstances since March of 2020 when the Province of New Brunswick implemented restrictions on public gatherings and social distancing requirements in response to the COVID-19 Global Pandemic. As a result of the global pandemic, the University has committed to investing \$600,000 of special project funding to support remote teaching for three years. This funding will be used to cover the additional costs related to Instructional and Educational Design, Training, and Development expertise, as well as hardware and software for remote teaching.

In April 2020, FAUST proposed the joint development of a Letter of Understanding (LOU), the purpose of which was to list and clarify pandemic-related changes to the working conditions of full-time and part-time academic faculty. The parties met to discuss the initial draft presented by FAUST but were unable to conclude an LOU prior to the start of Intersession courses. Nevertheless, several items were agreed upon. The following sections of this LOU further clarify and expand on the work that has been done to-date by the Parties regarding pandemic-related changes to the working conditions of full-time and part-time academic faculty.

The following topics have been resolved and the existing provisions around these will continue to apply where applicable:

- access to faculty offices;
- support for remote course delivery;
- waiving of normal course cancellation policy for Intersession and Summer session courses, 2020;
- unused balances of Teaching Enhancement Allowances of part-time faculty that would have normally expired on June 30, 2020 were allowed to be carried forward for one additional Academic Year;
- use of Departmental budgets for costs related to remote teaching by Part-time faculty if approved by the Department;
- payment of a 25% course cancellation fee for courses that could not be delivered remotely during Intersession and Summer session or postponement to August 2020 (in the event that courses could be offered in-person at that time);

- extension to the deadline for submission of annual reports in 2020;
- one-year carry-over for use of funds for professional development activities; this carry-over was extended for one more year. However, by June 30, 2022, the University will be reverting to the Full-time Collective Agreement language contained in Article 20.05 (Professional Development Reimbursement). Article 20.05 states that the maximum carry forward amount is equal to the PDR amount for one academic year. This means that Full-time faculty members have until June 30, 2022 to use their 2019-20 and 2020-21 PDR allocations. As of July 1, 2022, only the unused 2021-22 PDR allocation will be eligible to be carried forward to the Academic Year 2022-23, consistent with the Collective Agreement.
- one-year extension of Limited-term Appointments set to expire in Spring 2020;
 probationary appointments set to expire on June 30, 2021 extended for one full
 year (to Junee 30, 2022)
- extension to deadlines for research-related reports and applications (including sabbatical reports and Research Ethics Board applications) as appropriate in the circumstances, or by a period allowed by the appropriate external agency, as applicable;
- as of April 2020, suspension of student course ratings, unless requested by a
 faculty member; we will revert to normal course evaluation procedures in the
 second semester of 2021-22 for 3-credit hour courses only. Suspension of student
 course ratings will continue to apply to 6credit hour courses that begin in the first
 semester of 2021-22 but end in April 2022, unless requested by a faculty
 member;
- as of April 2020, suspension of grade differential reports; we will revert to normal procedures in the second semester of 2021-22.
- no reduction in seniority or in short-term sick leave benefits for faculty members during periods of required self-isolation with no requirement for medical documentation;
- any Full-time faculty member, or Part-time faculty member who is teaching, who notifies the appropriate Dean that they are unable to work due to a family member who has a COVID-19 infection shall be placed on an approved leave of absence (special leave with pay). The duration of the leave will be determined on a case-by-case basis. See Appendix A for the protocol relating to leaves and COVID-19. This protocol will be updated as needed.
- recognition that school closures and other orders from public health and
 government authorities related to COVID-19 may result in members requesting
 to take special leaves beyond those envisioned in Articles 10.03 (FT) and 16.02
 (PT), which would be considered on a case-by-case basis.

1. General Provisions

This Letter of Understanding is made without prejudice and without precedent to the interpretation or application of the Collective Agreement, or any other agreements between the Parties, or to any similar dispute between the Parties.

2. Remote Teaching

Whereas the COVID-19 pandemic and the advisories issued by public health and government authorities have necessitated limitations of face-to-face instruction;

Whereas information technology and online learning will be used to substitute for inperson classes as appropriate;

Whereas COVID-19 Pandemic-related changes to faculty working conditions have required and will continue to require time commitment and resource commitment to adapt to remote delivery;

The Parties affirm that:

- A. The provisions for the right to privacy under Article 2.12 continue to apply. The provisions for **academic freedom** under Articles 2.04 and 2.15, and specifically, 2.15.3, including academic freedom in teaching continue to apply.
- B. The Parties accept that the move to remote teaching to ensure a safe work environment in compliance with Public Health COVID-19 protocols has made it impractical for the Employer to adhere to the following excerpt from Article 2.15.2:

"No Employee shall be assigned to develop or to deliver a technologically-mediated course without the prior written agreement of the Employee. The agreement shall be delivered by the Employer to the Union within two (2) weeks of signing."

- C. The Employer shall comply fully with Article 2.15 once the University is able to fully return to in-person classes. In the interim, the University will consult with faculty regarding the course delivery method for the Academic Year 2021-22.
- D. FAUST members will retain intellectual property rights to all their course materials developed and delivered online, as outlined in the Collective Agreements Articles 2.14.

- E. The impact of preparing for remote course delivery on research output shall be considered when evaluating sabbatical reports and applications, and annual reports during the term of this Letter of Understanding.
 - In recognition of the impact of remote course delivery on research output, the deadline for applying for renewal of a probationary appointment or tenure shall be extended by one (1) year for those faculty members who would normally apply for renewal or tenure in 2021.
- F. The absence of student course ratings for courses taught during the 2019/20 and 2020/21 Teaching Years and during the Fall 2021 semester and 6-credit hour courses that begin in the Fall 2021 semester but end in April 2022 shall not negatively impact reviews under Articles 8 (Evaluation) or Article 5.01.1 (Criteria for Appointment) of the Part-time Collective Agreement.
- G. Some courses shall resume in-person in the first semester (September to December) of 2021-22 and some courses will be offered remotely. Full-year (i.e., 6 credit hour) courses that begin with remote delivery in September 2021 shall continue with remote delivery for the full year.

3. Support and Resources for Remote Teaching

Under Article 4.03.1 (Employer Responsibilities) of the Full-time and Part-time Collective Agreements, the Employer has the obligation to provide a safe and secure working environment. The Employer is responsible for maintaining an orderly and productive academic environment which fosters the dissemination of knowledge through effective teaching; which promotes research, scholarship and other creative work; and which encourages participation in University governance, and under Article 9.06.1 of the Part-time Collective Agreement (Teaching Resources), the Employer shall provide appropriate resources and services to support Part-time Employees in course instruction. The Employer will provide the following compensation and supports to assist faculty in adapting to remote delivery.

- On a one-time basis, each part-time faculty member who has taught one or more courses remotely between May 1, 2020 and August 31, 2021 shall be paid a base amount of \$150.00.
- Each part-time faculty member shall be paid \$150 per 3- credit-hour course taught remotely between May 1, 2020 and August 31, 2021 where preparation was required to deliver the course remotely for the first time. To be clear, this compensation is provided once only per course, in recognition of the preparation required to deliver the course remotely for the first time.

- Notwithstanding the bullet point above, if any part-time faculty member teaches remotely between September 1, 2021 and December 31, 2021 and the decision to offer the course(s) remotely was not made by the part-time member, then the appropriate Dean shall bring the case to the Joint Committee to determine how much additional compensation shall be provided by the Employer to the part-time member (to a maximum of \$150.00 per course as stipulated in Section Three of this Letter of Understanding).
- Each part-time faculty member shall be paid a \$175 incentive on a one-time basis for participation in a workshop or training session regarding online or remote teaching. Examples of eligible workshops or training sessions include those offered by the University or by another training provider, including courses or workshops offered through the University's instructional designer, education technologist, Learning and Teaching Development (LTD) committee, textbook publisher, educational software provider, another university, etc. Each part-time faculty member who has already participated in an online training/workshop session that was offered during the Summer or Fall of 2020 shall receive this incentive retroactively. An Application Form is provided in Appendix B to collect the information required to administer this training incentive. The Application Form must be submitted to the Appropriate Dean for approval. The Appropriate Dean will provide the approved Forms to Financial Services for processing.
- In preparation for the 2021-22 Academic Year, each part-time faculty member shall be paid a \$175 incentive on a one-time basis for participation in at least one workshop or training session offered by St. Thomas University during the summer of 2021. The Application Form provided in Appendix B outlines the courses currently being offered. After completing a course(s) this Application Form must be submitted to the Appropriate Dean for approval. The Appropriate Dean will forward the approved form to Financial Services for processing.
- The Employer will provide information to employees regarding how to claim the deduction for home office expenses for the 2020 tax year. This information was sent by email on February 8, 2021. Information is also available on the Canada Revenue Agency website at: https://www.canada.ca/en/revenue-agency/news/2020/12/simplifying-the-process-for-claiming-a-deduction-for-home-office-expenses-for-employees-working-from-home-due-to-covid-19.html

 In exceptional circumstances and subject to approval by Facilities Management, full-time faculty members shall be permitted to move office equipment that has been designated for their use, such as office chairs and computers, to their home offices during the Fall of 2020, or until in-person teaching resumes.

4. Accommodation

In accordance with the University's obligations under the Collective Agreements and the New Brunswick Human Rights Act, accommodation shall be provided where necessary for faculty members who experience accessibility-related issues relating to remote teaching, research, and service.

The Employer shall provide training to IT employees in late August or September 2021 to help with accessibility-related challenges and may also obtain external expertise to address such challenges.

5. Procedures for Implementation and Review

- A. The Parties agree that the terms of this LOU are a temporary response to the COVID-19 pandemic.
- B. The Parties agree to review this LOU prior to December 2021 to determine if additional changes are needed and/or to determine the date of termination of the LOU.
- C. Either Party may request amendments to this LOU with ten (10) Days' written notice to the other Party, and any amendments that are agreed to by both Parties will be the subject of a written addendum to this LOU.
- D. Nothing in this Letter of Understanding shall prevent the application of Articles 15 (Full-time Collective Agreement) or 11 (Part-time Collective Agreement) "Grievance and Arbitration" should matters of dispute arise on issues covered by either Collective Agreement.

Signed:	Date: August 20, 2021	[for the Union]
Signed: Dun Russell	_ Date: August 24, 203	[for the Employer]

Appendix A: Protocol Relating to Leaves and COVID-19

Situation	Secondary Factors	Protocol	Approv
A Full-time faculty member, or a Part-			
ime faculty member who is teaching,		Faculty member will suffer no loss of seniority (part-time)	
who is required to self-isolate by a		and will not be required to use sick leave for the duration	
physician or by public health authorities	N/A	of the self-isolation period.	N/A
		Faculty member must stay home and complete COVID-19	
	1	self-assessment on GNB website and follow the	
		instructions. The Faculty Member will be permitted to	
5 11 11 - 6 - 11	1	work at home if operationally feasible. If not	
Full-time faculty member, or a Part-	Faculty member is well	operationally feasible, the Faculty Member would be	
ime faculty member who is teaching,	enough to work	placed on special leave with pay.	VPAR
as one or more symptoms associated		Faculty member must stay home and complete COVID-19	
vith COVID-19	1	self-assessment on GNB website and follow the	
		instructions. The Faculty Member will be placed on a	
	Faculty member is not well	special leave with pay for the period in which they are not	
	enough to work	able to work.	VPAR
		The Faculty Member will be permitted to work at home if	
	-	operationally feasible until the family member has fully	
	1	recovered or in accordance with Public Health advice. If	
Full-time faculty member, or a Part-	Faculty member is able to	not operationally feasible, the Faculty member would be	
me faculty member who is teaching,	work from home	placed on special leave with pay.	VPAR
whose family member has tested		The Faculty member will be placed on a special leave	
ositive for COVID-19		with pay. The duration of the leave will be on a case-by-	
Faculty		case basis taking into consideration the requirement to	
	Faculty member is not able	self-isolate and/or caregiver responsibilities for family	
	to work at home	member.	VPAR
	Faculty member cannot make		
	alternate childcare	Faculty member will be permitted to work at home for	
	arrangements despite their	closures and other orders if operationally feasible. If not	
Full-time faculty member, or a Part-	best efforts but is able to	operationally feasible, the Faculty member would be	
me faculty member who is teaching,	work from home	placed on special leave with pay.	VPAR
hose school-aged child requires care	Faculty member cannot make		
ue to closures and other orders from	alternate childcare		
ublic health and government	arrangements despite their		
uthorities related to COVID-19	best efforts and is not able		
dunomics related to comb 15	to work at home due to		
	caregiver responsibilities for		
	child	Faculty member will be granted a special leave with pay.	VPAR
		Sick leave provisions, including the requirement to	
Faculty member has an injury or		provide medical evidence, will be as outlined in the	
Iness not related to COVID-19	N/A	Collective Agreements.	VPAR

General note - Collective Agreement or Policy requirements that employees provide medical documentation to receive benefits will be waived for situations related to COVID-19. However, requests for accommodation still require medical documentation.

Appendix B: Application Form for \$175 Training Incentive

Name of Part-time Faculty Member:
In preparation for the 2021-22 Academic Year, each part-time faculty member shall be baid a \$175 incentive on a one-time basis for participation in at least one workshop or raining session offered by St. Thomas University during the summer of 2021. To receive the incentive, please identify the course(s) you have taken:
• Incorporating Moodle into your F2F class (July 6, 2:00 pm to 3:30 pm)
Blended / Flipped Learning 101 (July 8, 10:00 am to 11:30 am)
 Talking about Live Stream Course Design and Instructional Considerations (July 12, 10:00 am to 12:00 pm)
Blended Course Design (July 14, 9:30 am to 11:30 am)
 Creating a Blended Learning Unit Workshop (July 15 9:30 am to 11:30 am)
• Getting started with Moodle (July 21, 10:00 am to 11:30 am)
• H5P Workshop (Part 1) (July 22, 10:00 am to 11:30 am)
 Balancing Synchronous and Asynchronous Teaching (July 26, 10:00 am to 11:30 am)
• H ₅ P Workshop (Part 2) (July 28, 10:00 am to 11:30 am)
• Getting Started with Teams (August 10, 2:00 pm to 3:30 pm)
Let's talk about Assessment (August 11, 10:00 am to 11:30 am)
What's New in Teams / Stream? (August 12 10:00 am to 11:30am)
H ₅ P Workshop (Part 3) (August 16, 10:00 am to 11:30 am)
Moodle Quizzes (August 17, 2:00 pm to 3:30 pm)
Moodle Gradebook (August 19, 10:00 am to 11:30 am)
Other:
I attest that the above information is accurate.
Employee Signature Date
Dean Approval Signature Date Please note: The Dean will send the signed form directly to Financial Services.